

Curriculum vitae Bernard L. Gustin

Professional experience

Main

Brussels Airlines NV/SA (2008- Current)

Chief Executive Officer – Chairman of Management Board (2012-Current)
Accountable manager

Co-CEO Brussels Airlines NV/SA (2008-2012)

Arthur D. Little (1999-2008)

Partner

Member of Benelux Executive Committee

Head of Travel and Transportation practice

Member of Utility and Strategy and Organization Practices

Key projects

- Set up of new airline in Belgium (SN Brussels Airlines – 2001)
- Merger of Brussels Airlines with Virgin Express (Brussels : 2004)
- Reorganization Suez Group (Paris : 2001-2006)
- Merger Suez – GDF (Paris : 2006-2008)
- Various projects at Electrabel – Elia – Suez (Brussels / Paris : 1999-2008)

Procter & Gamble (1992-1999)

Financial analysis manager Benelux (Rotterdam : 1997-1999)

Financial analysis manager Belgium (Brussels : 1996-1997)

Financial analyst at European headquarter (Brussels : 1994-1996)

Cost analyst at Mechelen Plant (Mechelen : 1992-1994)

Varia – Boards

Germanwings AG : 2015 – current (Köln)

Supervisory Board Member

Lufthansa AG : 2012 – current (Frankfurt)

Member of Global Executive Board (Vorstand + CEO of key entities) till 2016

Patron of African region

Association of European Airline : 2012 – current (Brussels)

Chairman : 2012-14 / 2016

Board Member : 2010 / 2016

Star Alliance : 2009 - current

Member of the Chief Executive Board

BECI : 2009 – current (Brussels)

Board member

Medecins Sans Frontière : 2015- current (Brussels)

Member of Advisory Board

ESA (European Sports Academy) : 2012 – current (Brussels)

Board Member

Belgian Travel and Trade Industry

Man of the Year : 2010

Lobby Awards

Entrepreneur of the Year : 2015

Education

VUB – Solvay Business School (Brussels)

MBA – 1994

ICHEC – Loyal College Maryland (Baltimore / USA)

Degree in International Comparative Management – 1992

Thesis : The American Public Utility Concept

Internship : Baltimore Gas and Electric (BG&E)

ICHEC (Brussels)

Ingénieur Commercial – 1991

Hobbies

Sports (Tennis, Bike, squash, running, football)

Travelling

Languages

French : Mother tongue

Dutch : Very fluent

English : Very fluent

German : fluent

Spanish : basic